



FY2017 Annual Results

Connecting Lives ►► Building Futures







Financial Summary

For the year ended 30 June	2017 (HK\$'M)	2016 (HK\$'M)	Change (%)
Revenue	31,385.0	29,497.8	6
Attributable Operating Profit (AOP)	4,840.3	4,739.6	2
Profit Attributable to Shareholders (PAT)	5,628.9	4,912.8	15
Basic Earnings per share (HK\$)	1.46	1.30	12
Dividend per share (HK\$)	1.45	0.65	123



Financial Position

	As at 30 Jun 2017 (HK\$'M)	As at 31 Dec 2016 (HK\$'M)
Total cash and bank balances	6,453	10,021
Total debt	9,683	15,357
Net debt position	3,230	5,336
Net gearing ratio	7%	12%

NWS Investment Portfolio



Infrastructure 基建



Roads 道路



Environment 環境



Logistics 物流



Aviation 航空

Services 服務



Facilities Management 設施管理



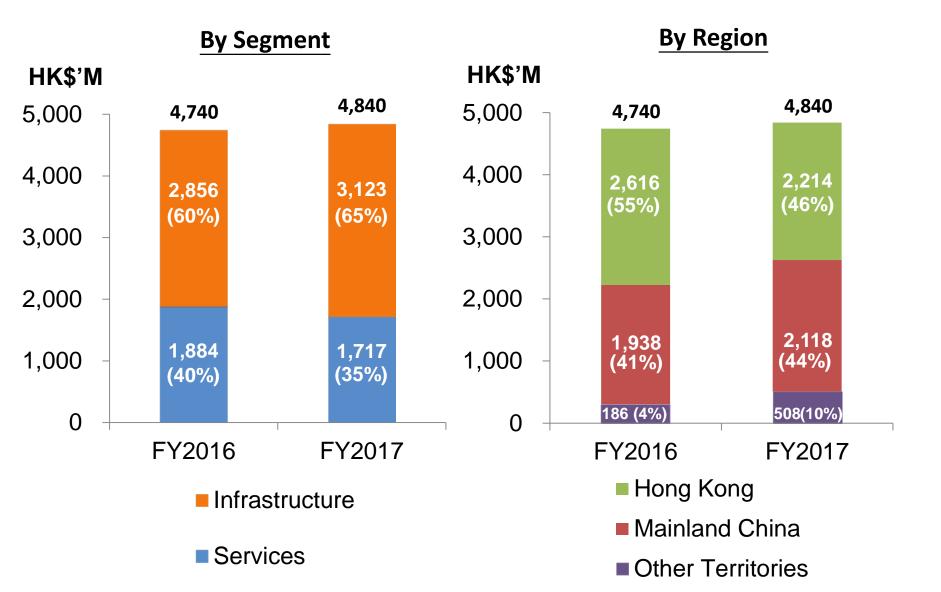
Construction & Transport 建築及交通



Strategic Investments 策略性投資

新創建 NWS

Attributable Operating Profit



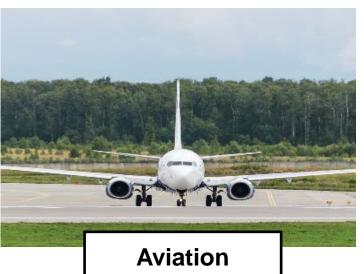
Infrastructure





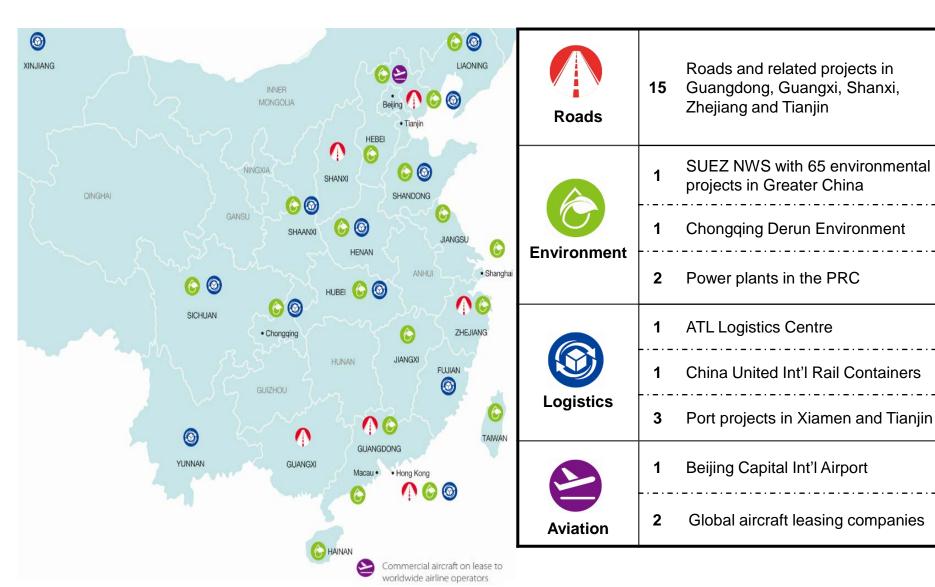








Infrastructure



Infrastructure AOP by Segment

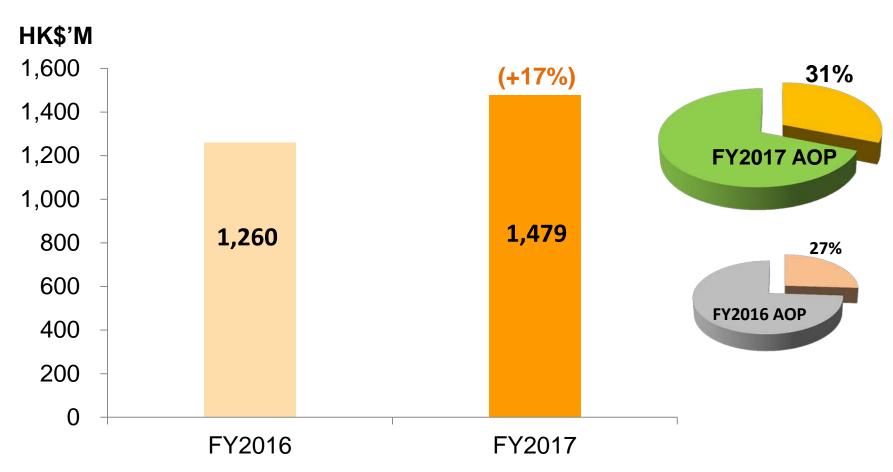


For the year ended 30 June	2017 (HK\$'M)	2016 (HK\$'M)	Change (%)
Roads	1,479.1	1,259.8	17
Environment	392.1	469.8	17
Logistics	641.2	702.6	9
Aviation	610.5	424.0	44
Total	3,122.9	2,856.2	9

Infrastructure Roads



AOP - Roads



Infrastructure Roads



Highlights - Roads

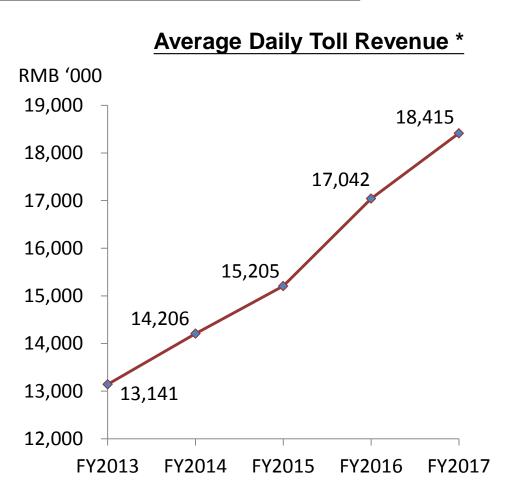
- ☐ Overall traffic growth up 11%
- □ Hangzhou Ring Road 杭州繞城公路
 - > Full year contribution as a wholly-owned subsidiary
 - ➤ Toll revenue up 4% with rising goods vehicle patronage
- □ Tangjin Expressway (Tianjin North Section) 唐津高速公路(天津北段)
 - Concession extended for 11 years to 2039
- □ Shenzhen-Huizhou Expressway (Huizhou Section) 深圳惠州高速公路 (惠州段)
 - ➤ Traffic up 14%
 - > Toll revenue up 42% under new toll rate (approved in Mar 2016)

Infrastructure Roads



5-Year Summary (Mainland China Road Projects)

Average Daily Traffic Flow * Vehicles '000 1,200 1,081 973 1,000 858 783 800 708 600



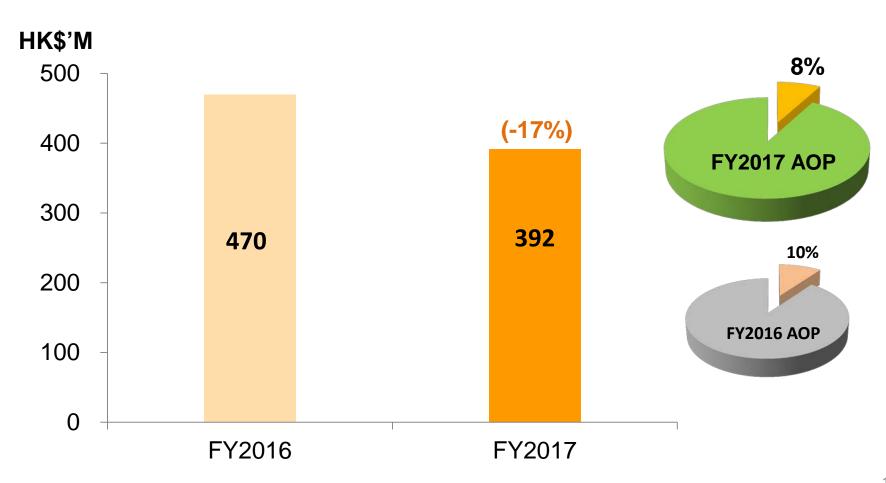
^{*} For existing roads projects as at 30 June 2017

FY2013 FY2014 FY2015 FY2016 FY2017

Infrastructure Environment



AOP – Environment



Infrastructure Environment



<u>Highlights – Environment</u>

- □ SUEZ NWS 蘇伊士新創建
 - Comprehensive environmental services provider in Greater China (SUEZ 58% and NWS 42%)
 - AOP from the enlarged platform boosted water and waste treatment earnings in FY2017
- □ Chongqing Derun Environment 重慶德潤環境
 - Results impacted by backdated VAT expenses incurred by Chongqing Water Group (SH:601158)
- Energy
 - Profitability of power plants eroded by rising coal price
 - Coal-fired on-grid tariff was effectively raised by around 3% from 1 Jul 2017
 - Zhujiang Power Station Phase 1 disposed in Apr 2017

Infrastructure Environment



Highlights – Environment (Cont'd)

New Investments

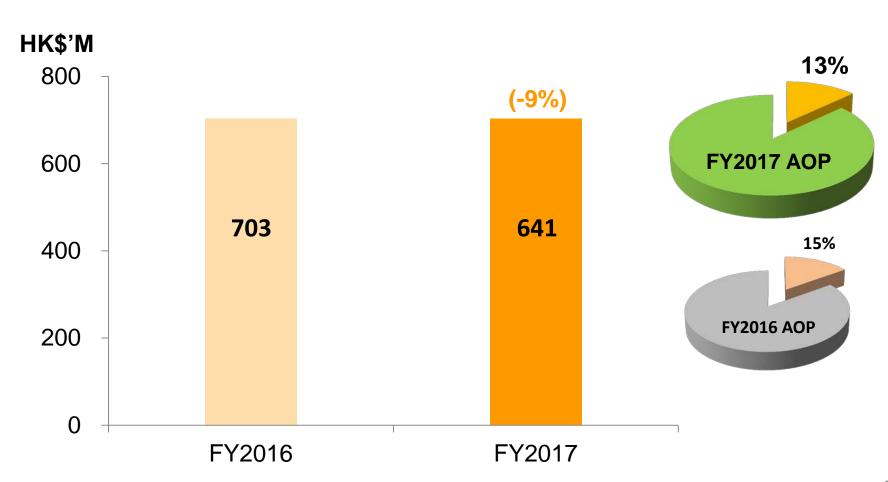


Location	Facility	Total Investment	Capacity	Completion
Macau	Seac Pai Van Water Treatment Plant	MOP 1B	130,000 m ³ per day	2019
Jiangsu	Hazardous Waste Incineration Plants - Changzhou - Qidong - Taixing	RMB 953M	88,300 tonnes per annum	2018

Infrastructure Logistics



AOP – Logistics



Infrastructure Logistics



Highlights – Logistics

- ATL Logistics Centre
 - > 97.1% occupancy rate
 - Average rental up 5%

- NWS Kwai Chung Logistics Centre
 - ➤ Disposed in Aug 2016



Infrastructure Logistics



Highlights – Logistics (Cont'd)

- Xiamen Container Terminal Group 廈門集裝箱碼頭集團
 - ➤ Throughput up 4%

☐ Tianjin port projects throughput up 4%



Infrastructure Logistics



Highlights – Logistics (Cont'd)

- ☐ China United Int'l Rail Containers (CUIRC)
 - ➤ Throughput up 23% to 2.53 million TEUs reflecting rising demand for break-bulk cargo (批量快運) and international block train services

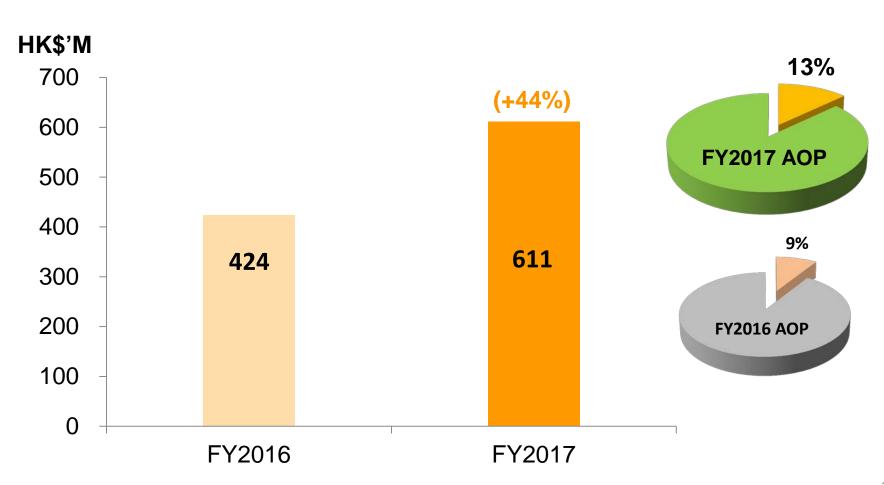
10 terminals in operation Qingdao Kunming Wuhan Chongging Chengdu Xian Zhengzhou Dalian Tianjin Urumai

> Tianjin and Urumqi terminals commenced operation

in FY2017



AOP – Aviation



新創建 NWS

Highlights – Aviation

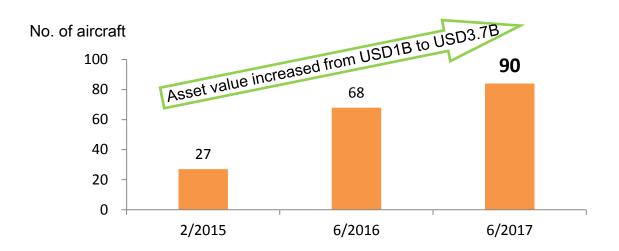
- □ Beijing Capital International Airport (BCIA)北京首都國際機場
 - ➤ Passenger throughput up 4% to 95 million
 - > Revenue up 6%





Highlights - Aviation (Cont'd)

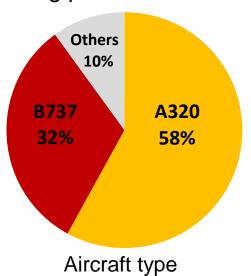
- Aircraft Leasing (Goshawk & Bauhinia)
- Combined fleet size of 90 (Asset value USD3.7 billion)
- Young fleet (average 3.3 years) with long leases attached (average 7.3 years)
- 27 planned aircraft delivery (as at 31 Aug 2017)

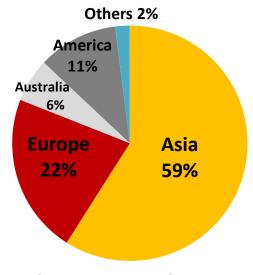




Highlights - Aviation (Cont'd)

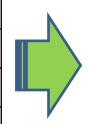
☐ Aircraft leasing portfolio as at 30 Jun 2017





Geographical Spread

	Feb 2015
No. of aircraft	27
No. of lessees	15
No. of countries	13

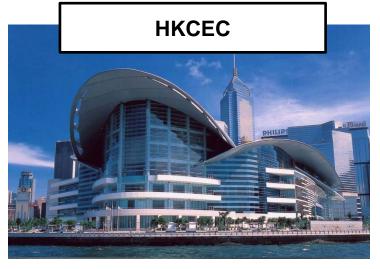


Jun 2016	
68	
30	
22	

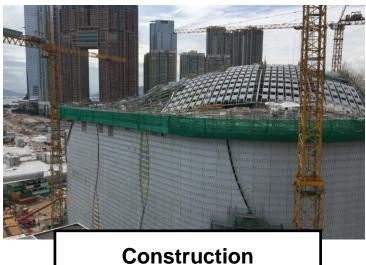
N.	Jun 2017
7/	90
1/	38
/	27

Services











Services AOP by Segment

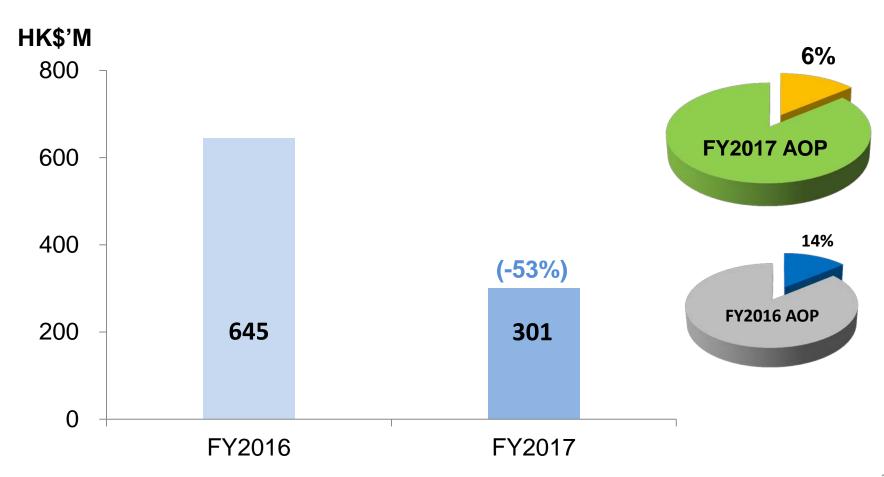


For the year ended 30 June	2017 (HK\$'M)	2016 (HK\$'M)	Change (%)
Facilities Management	301.1	645.0	53
Construction & Transport	1,131.8	911.6	24
Strategic Investments	284.5	326.8	13
Total	1,717.4	1,883.4	9

Services Facilities Management



AOP – Facilities Management



Services Facilities Management



<u>Highlights – Facilities Management</u>

□ HKCEC

- Stable performance despite economic headwinds
- ➤ 1,102 events with total patronage of 5.7 million



□ Free Duty

- Performance undermined by reduced tourist spending and rising costs
- Lo Wu and Lok Ma Chau concessions renewed until 2022

Services Facilities Management



<u>Highlights – Facilities Management</u>

□ Gleneagles Hong Kong Hospital

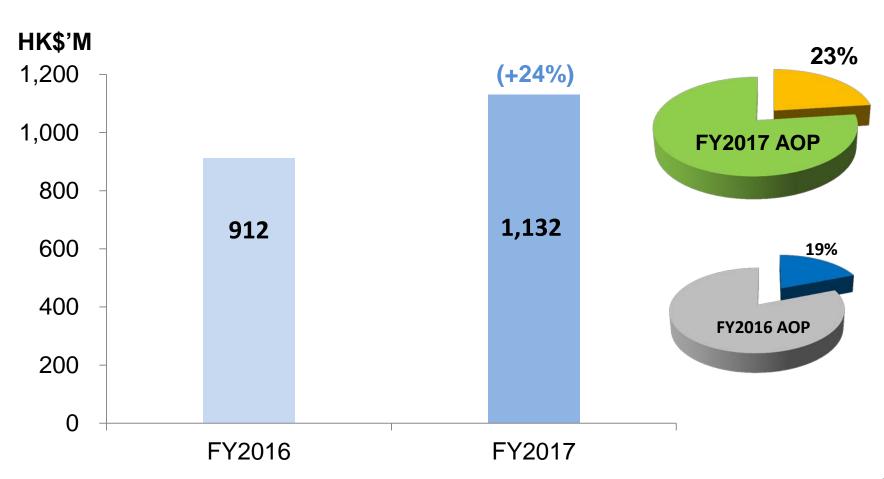
- Soft opened on 21 Mar 2017, offering
 35 specialties & subspecialties
- Recruited about 1,000 resident staff, including doctors, nurses and allied health professionals
- More than 700 visiting doctors credentialed
- Remaining services: 24-Hour A&E, obstetrics and dialysis centre will commence operation in 4Q2017



Services Construction & Transport



AOP – Construction & Transport



Services

Construction & Transport



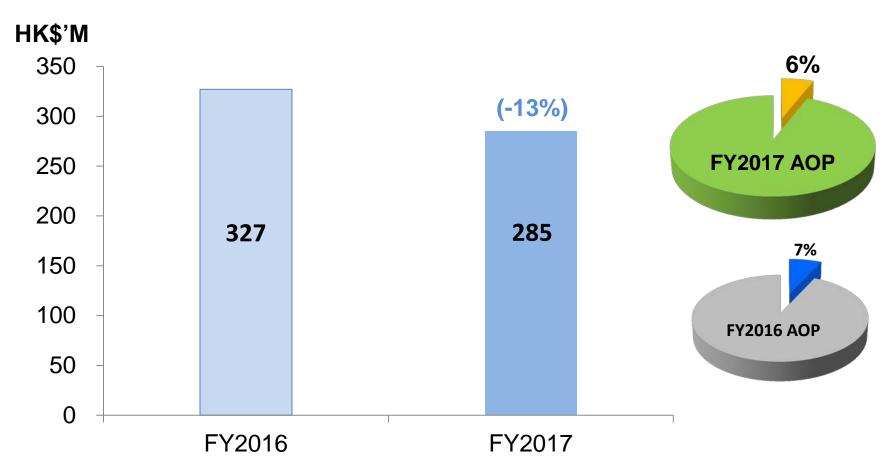
Highlights – Construction & Transport

- Construction
 - > AOP up 27% reflecting good job progress and rising margins
 - Gross contract-on-hand: HK\$87.6 billion
 - ➤ Remaining value: HK\$54.7 billion
- Transport
 - ➤ AOP up 13% with full consolidation of NWS Transport Services Limited ("NWS Transport") in 2HFY2017

Services Strategic Investments

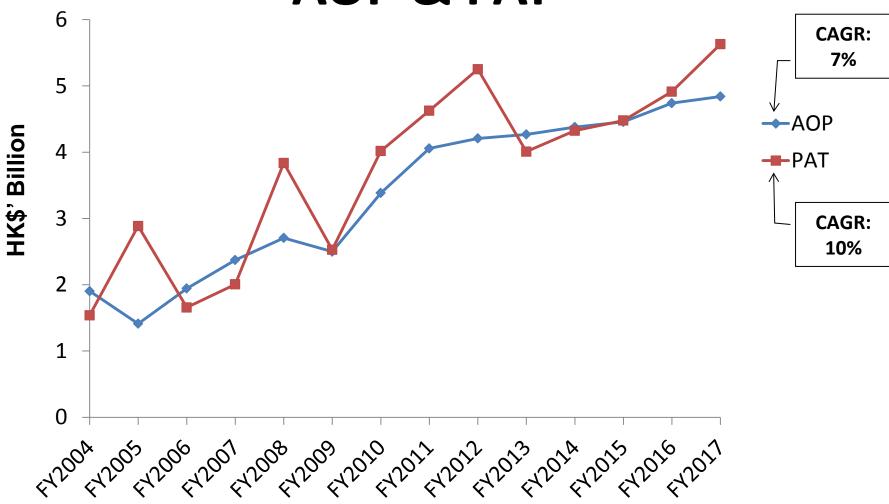


AOP – Strategic Investments



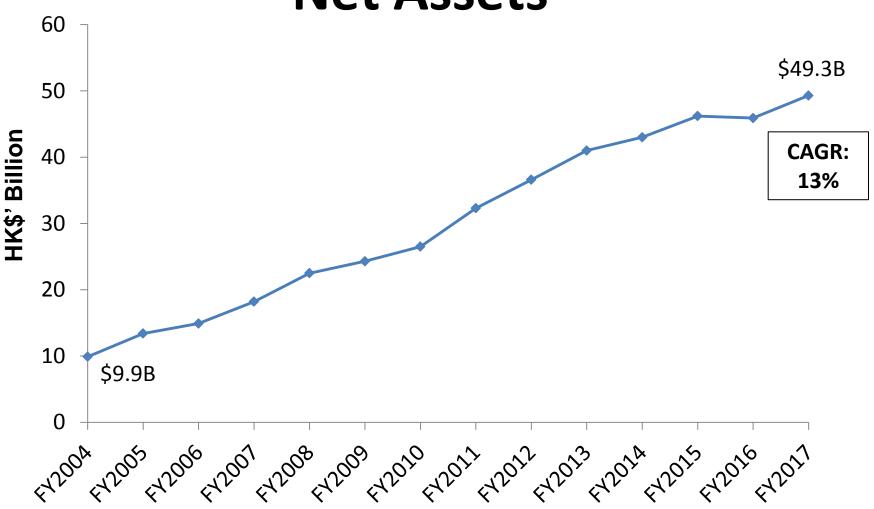


AOP & PAT





Net Assets



Conclusions & Outlook Infrastructure



Sustainable growth path ahead

□ Roads

- Traffic volume and toll revenue growth supported by a growing Chinese economy
- Actively pursuing new investment opportunities including acquisitions, road expansions and PPP projects

□ Environment

Increasing need for integrated waste management, hazardous waste and environmental remediation services

□ Aircraft Leasing

Ride on strong air travel demand and rising trend for airlines in opting for leasing services

Outlook & Conclusion Services



Growth foundation in place

□ Construction

Vibrant construction market and strong order book

□ Transport

Full-year contribution from NWS Transport from FY2018 notwithstanding competition from MTR's network expansion

□ Gleneagles Hong Kong Hospital

Business ramp up continues

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Q&A Session